

LSSU SELF STUDY 2011
 INSTITUTIONAL SNAPSHOT
 Student Demography Headcounts

Undergraduate Class Level	Fall Semester					
	2006	2007	2008	2009	2010	2011
Freshman	957	889	638	624	628	684
Sophomore	460	463	499	476	478	578
Junior	448	466	453	503	469	512
Senior	1,003	1,012	992	992	1,040	898
Total	2,868	2,830	2,582	2,595	2,615	2,672
Undergraduate Age Group	Fall 2006	Fall 2007	Fall 2008	Fall 2009	Fall 2010	Fall 2011
24 or younger	2,307	2,278	2,075	2,067	2,081	2,153
25 or older	561	552	507	528	534	519
Total	2,868	2,830	2,582	2,595	2,615	2,672
Residency, All Students	Fall 2006	Fall 2007	Fall 2008	Fall 2009	Fall 2010	Fall 2011
Resident	2,814	2,787	2,517	2,541	2,598	2,650
Non-Resident	57	56	57	68	86	96
Non-US Resident	4	8	26	6	5	5
Total	2,875	2,851	2,600	2,615	2,689	2,751

LSSU SELF STUDY 2011
 INSTITUTIONAL SNAPSHOT
 Student Demography
 Undergraduate Headcounts

Total Race Category	Fall 2006			Fall 2007			Fall 2008			Fall 2009			Fall 2010			Fall 2011		
	DegrSeek	NonDegr	Total	DegrSeek	NonDegr	Total	DegrSeek	NonDegr	Total	DegrSeek	NonDegr	Total	DegrSeek	NonDegr	Total	DegrSeek	NonDegr	Total
Non-resident Alien	249	1	250	253	1	254	278	2	280	224	1	225	205	0	205	229	0	229
Hispanic American	20	8	28	18	5	23	21	1	22	26	1	27	37	0	37	46	0	46
Amer Indian/Alaskan Native	190	7	197	183	9	192	199	5	204	214	8	222	222	11	233	211	1	212
Asian Pacific Islander	7	2	9	9	1	10	9	0	9	11	0	11	16	0	16	16	0	16
Black, not Hispanic	26	204	230	21	210	231	22	0	22	24	0	24	26	1	27	35	1	36
White, Not Hispanic	1,940	196	2,136	1,964	128	2,092	1,978	37	2,015	1,940	108	2,048	1,981	73	2,054	2,049	27	2,076
Unknown	13	5	18	23	5	28	30	0	30	35	3	38	43	0	43	55	2	57
Total	2,445	423	2,868	2,471	359	2,830	2,537	45	2,582	2,474	121	2,595	2,530	85	2,615	2,641	31	2,672

Males Race Category	Fall 2006			Fall 2007			Fall 2008			Fall 2009			Fall 2010			Fall 2011		
	DegrSeek	NonDegr	Total	DegrSeek	NonDegr	Total	DegrSeek	NonDegr	Total	DegrSeek	NonDegr	Total	DegrSeek	NonDegr	Total	DegrSeek	NonDegr	Total
Non-resident Alien	122		122	122	1	123	126	2	128	110	1	111	104		104	114		114
Hispanic American	13	3	16	10		10	11	1	12	11		11	20		20	19		19
Amer Indian/Alaskan Native	76	2	78	64	3	67	73	3	76	80	5	85	81	7	88	76		76
Asian Pacific Islander	5		5	7		7	6		6	8		8	10		10	6		6
Black, not Hispanic	16	86	102	12	84	96	14		14	16		16	16		16	19		19
White, Not Hispanic	941	82	1,023	965	43	1,008	963	16	979	967	48	1,015	983	33	1,016	1,044	12	1,056
Unknown	7	2	9	15	3	18	19		19	18	1	19	22		22	28	2	30
Male Sub-total	1,180	175	1,355	1,195	134	1,329	1,212	22	1,234	1,210	55	1,265	1,236	40	1,276	1,306	14	1,320

Females Race Category	Fall 2006			Fall 2007			Fall 2008			Fall 2009			Fall 2010			Fall 2011		
	DegrSeek	NonDegr	Total	DegrSeek	NonDegr	Total	DegrSeek	NonDegr	Total	DegrSeek	NonDegr	Total	DegrSeek	NonDegr	Total	DegrSeek	NonDegr	Total
Non-resident Alien	127	1	128	131		131	152		152	114		114	101		101	115		115
Hispanic American	7	5	12	8	5	13	10		10	15	1	16	17		17	27		27
Amer Indian/Alaskan Native	114	5	119	119	6	125	126	2	128	134	3	137	141	4	145	135	1	136
Asian Pacific Islander	2	2	4	2	1	3	3		3	3		3	6		6	10		10
Black, not Hispanic	10	118	128	9	126	135	8		8	8		8	10	1	11	16	1	17
White, Not Hispanic	999	114	1,112	999	85	1,084	1,015	21	1,036	973	60	1,033	998	40	1,038	1,005	15	1,020
Unknown	6	3	9	8	2	10	11		11	17	2	19	21		21	27		27
Female Sub-total	1,265	248	1,512	1,276	225	1,501	1,325	23	1,348	1,264	66	1,330	1,294	45	1,339	1,335	17	1,352

LSSU SELF STUDY 2011
 INSTITUTIONAL SNAPSHOT
 Student Demography
 Graduate Headcounts

Total Race Category	Fall 2006			Fall 2007			Fall 2008			Fall 2009			Fall 2010			Fall 2011		
	DegrSeek	NonDegr	Total	DegrSeek	NonDegr	Total	DegrSeek	NonDegr	Total	DegrSeek	NonDegr	Total	DegrSeek	NonDegr	Total	DegrSeek	NonDegr	Total
Non-resident Alien	0	1	1	2	0	2	4	0	4	2	1	3	2	0	2	2	0	2
Hispanic American	0	0	0	0	0	0	0	0	0	0	0	0	0	2	2	0	2	2
Amer Indian/Alaskan Native	1	0	1	2	1	3	3	0	3	2	1	3	0	1	1	0	0	0
Black, not Hispanic	0	0	0	1	0	1	0	0	0	0	0	0	0	3	3	0	7	7
White, Not Hispanic	2	3	5	9	6	15	10	1	11	12	2	14	2	60	62	0	65	65
Unknown	0	0	0	0	0	0	0	0	0	0	0	0	0	4	4	0	3	3
Total	3	4	7	14	7	21	17	1	18	16	4	20	4	70	74	2	77	79

Male Race Category	Fall 2006			Fall 2007			Fall 2008			Fall 2009			Fall 2010			Fall 2011		
	DegrSeek	NonDegr	Total	DegrSeek	NonDegr	Total	DegrSeek	NonDegr	Total	DegrSeek	NonDegr	Total	DegrSeek	NonDegr	Total	DegrSeek	NonDegr	Total
Non-resident Alien	0	0	0	0	0	0	1	0	1	1	0	1	0	0	0	0	0	0
Amer Indian/Alaskan Native	1	0	1	1	0	1	0	0	0	0	0	0	0	0	0	0	0	0
Black, not Hispanic	0	0	0	1	0	1	0	0	0	0	0	0	0	0	0	0	3	3
White, Not Hispanic	1	2	3	2	3	5	2	0	2	1	1	2	2	14	16	0	13	13
Unknown	0	0	0	0	0	0	0	0	0	0	0	0	0	1	1	0	1	1
Male Sub-total	2	2	4	4	3	7	3	0	3	2	1	3	2	15	17	0	17	17

Female Race Category	Fall 2006			Fall 2007			Fall 2008			Fall 2009			Fall 2010			Fall 2011		
	DegrSeek	NonDegr	Total	DegrSeek	NonDegr	Total	DegrSeek	NonDegr	Total	DegrSeek	NonDegr	Total	DegrSeek	NonDegr	Total	DegrSeek	NonDegr	Total
Non-resident Alien	0	1	1	2	0	2	3	0	3	1	1	2	2	0	2	2	0	2
Hispanic American	0	0	0	0	0	0	0	0	0	0	0	0	0	2	2	0	2	2
Amer Indian/Alaskan Native	0	0	0	1	1	2	3	0	3	2	1	3	0	1	1	0	0	0
Black, not Hispanic	0	0	0	0	0	0	0	0	0	0	0	0	0	3	3	0	4	4
White, Not Hispanic	1	1	2	7	3	10	8	1	9	11	1	12	0	46	46	0	52	52
Unknown	0	0	0	0	0	0	0	0	0	0	0	0	0	3	3	0	2	2
Female Sub-total	1	2	3	10	4	14	14	1	15	14	3	17	2	55	57	2	60	62

LSSU SELF STUDY 2011
 INSTITUTIONAL SNAPSHOT
 Student Recruitment & Admissions

New First Time Students	Fall 2006	Fall 2007	Fall 2008	Fall 2009	Fall 2010	Fall 2011
Completed Applications	1,439	1,737	1,564	1,449	1,580	1,504
Total Acceptances	1,405	1,628	1,392	1,341	1,463	1,376
Total Matriculants	491	485	524	459	510	502
Acceptance Rate	98%	94%	89%	93%	93%	91%
Yield Rate	35%	30%	38%	34%	35%	36%
New Transfer Students	Fall 2006	Fall 2007	Fall 2008	Fall 2009	Fall 2010	Fall 2011
Completed Applications	437	482	513	460	482	545
Total Acceptances	420	468	501	446	470	524
Total Matriculants	240	257	272	228	240	301
Acceptance Rate	96%	97%	98%	97%	98%	96%
Yield Rate	57%	55%	54%	51%	51%	57%
New Graduate Students	Fall 2006	Fall 2007	Fall 2008	Fall 2009	Fall 2010	Fall 2011
Completed Applications	2	5	3	6	1	2
Total Acceptances	1	5	3	5	1	2
Total Matriculants	1	3	2	3	0	0
Acceptance Rate	50%	100%	100%	83%	100%	100%
Yield Rate	100%	60%	67%	60%	0%	0%
Standardized Mean Test Scores*	ACT Composite	SAT Total				
Five Years, Fall 2007 - Fall 2011	22	1053				
Fall 2011	22	1023				
Fall 2010	22	1077				
* Accepted students						

LSSU SELF STUDY 2011
INSTITUTIONAL SNAPSHOT
Financial Assistance for Students

	Degree Seeking Students Enrolled				
	2006/07	2007/08	2008/09	2009/10	2010/11
Undergraduate	2,736	2,696	2,782	2,735	2,785
Graduate	13	29	27	24	10
Total	2,749	2,725	2,809	2,759	2,795
	Number of Students Who Applied for Financial Assistance				
	2006/07	2007/08	2008/09	2009/10	2010/11
Undergraduate	1,976	1,941	2,068	2,095	2,152
Graduate	6	13	5	4	2
Total	1,982	1,954	2,073	2,099	2,154
	Percent of Students Who Applied for Financial Assistance				
	2006/07	2007/08	2008/09	2009/10	2010/11
Undergraduate	72%	72%	74%	77%	77%
Graduate	46%	45%	19%	17%	20%
Total	72%	72%	74%	76%	77%
	Degree Seeking Students Receiving Financial Assistance				
	2006/07	2007/08	2008/09	2009/10	2010/11
Undergraduate	2,203	2,196	2,337	2,329	2,360
Graduate	6	12	6	5	3
Total	2,209	2,208	2,343	2,334	2,363
	Percent of Degree Seeking Students Receiving Financial Assistance				
	2006/07	2007/08	2008/09	2009/10	2010/11
Undergraduate	81%	81%	84%	85%	85%
Graduate	46%	41%	22%	21%	30%
Total	80%	81%	83%	85%	85%
	Percent of Degree Seeking Students Receiving Financial Assistance				
	2006/07	2007/08	2008/09	2009/10	2010/11
Undergraduate					
Loans	62%	62%	64%	71%	69%
Workstudy	16%	11%	13%	12%	12%
Scholarships/Grants	63%	65%	66%	68%	69%
Academic Based Merit Based Scholarships	35%	35%	36%	32%	32%
Graduate					
Loans	31%	38%	15%	8%	30%
Workstudy	0%	0%	0%	0%	0%
Scholarships/Grants	15%	14%	11%	17%	0%
Academic Based Merit Based Scholarships	8%	0%	0%	0%	0%
	Tuition Discount Rate				
	2006/07	2007/08	2008/09	2009/10	2010/11
Institutional Dollars Awarded for Financial Aid	\$2,951,378	\$3,287,863	\$3,831,853	\$4,038,771	\$4,335,514
Payments of Tuition Expected of Students and their External Aid	\$14,140,530	\$15,417,638	\$16,398,440	\$16,600,547	\$18,368,515
Total Tuition Revenue	\$17,091,908	\$18,705,501	\$20,230,293	\$20,639,318	\$22,704,029
Tuition Discount Rate	17.3%	17.6%	18.9%	19.6%	19.1%

LSSU SELF STUDY 2011
 INSTITUTIONAL SNAPSHOT
 Student Retention & Program Productivity

	F06-F07	F07-F08	F08-F09	F09-F10	F10-F11
Number of Entering, F/T New First Time	449	465	490	435	501
Percent Returning the Following Fall	64%	69%	66%	68%	68%
	Non-resident Alien				
	F06-F07	F07-F08	F08-F09	F09-F10	F10-F11
Number of Entering, F/T New First Time	23	23	30	17	22
Percent Returning the Following Fall	70%	74%	77%	94%	91%
	Hispanic American				
	F06-F07	F07-F08	F08-F09	F09-F10	F10-F11
Number of Entering, F/T New First Time	6	5	5	7	18
Percent Returning the Following Fall	50%	100%	40%	71%	78%
	Amer Indian/Alaskan Native				
	F06-F07	F07-F08	F08-F09	F09-F10	F10-F11
Number of Entering, F/T New First Time	38	29	35	39	35
Percent Returning the Following Fall	63%	48%	60%	67%	46%
	Asian Pacific Islander				
	F06-F07	F07-F08	F08-F09	F09-F10	F10-F11
Number of Entering, F/T New First Time	Too few to measure				
Percent Returning the Following Fall	Too few to measure				
	Black, not Hispanic				
	F06-F07	F07-F08	F08-F09	F09-F10	F10-F11
Number of Entering, F/T New First Time	11	4	10	6	8
Percent Returning the Following Fall	36%	0%	30%	50%	63%
	White, Not Hispanic				
	F06-F07	F07-F08	F08-F09	F09-F10	F10-F11
Number of Entering, F/T New First Time	365	398	403	356	401
Percent Returning the Following Fall	66%	71%	67%	66%	68%

LSSU SELF STUDY 2011
 INSTITUTIONAL SNAPSHOT
 Student Retention & Program Productivity

		Graduate Degrees Awarded				
		2006/07	2007/08	2008/09	2009/10	2010/11
Amer Indian/Alaskan Native		2	1	1	3	
Black, not Hispanic				1		
Non-resident Alien				1	1	
White, Not Hispanic		3	3	5	9	5
Total		5	4	8	13	5
Degree Level		CIP Description				
Master's	Education/Library Science	5	4	8	13	5
Baccalaureate	Architecture/Engineering/Engineering Technology	35	24	37	25	35
	Biological and Physical Science	33	37	26	27	31
	Business	73	79	83	82	67
	Communications/Communication Technology	2	3	3	4	4
	Education/Library Science	57	57	36	28	41
	Health	43	46	51	34	71
	Humanities/Interdisciplinary	35	43	39	38	37
	Law	1	4	2	5	3
	Mathematics/Computer Science	20	20	21	14	17
	Military Technology/Protective Services	82	90	82	75	67
	Personal Services/Consumer Services/Fitness	29	15	15	20	13
	Psychology/Social Sciences and Services	30	32	29	44	32
	Baccalaureate Total	440	450	424	396	418
Associate's Degree	Architecture/Engineering/Engineering Technology	3	3	2	1	3
	Biological and Physical Science	2				4
	Business	7	8	1	5	17
	Education/Library Science	5	6	6	6	7
	Health	20	17	8	17	12
	Humanities/Interdisciplinary	20	16	22	15	13
	Law	2	4	2	5	3
	Mathematics/Computer Science	4	6	3	7	6
	Military Technology/Protective Services	31	26	19	23	55
	Personal Services/Consumer Services/Fitness	7	11	15	9	18
	Psychology/Social Sciences and Services	7	9	3	8	3
	Trades/Production/Transportation Health	10	3	5		
	Associates Total	118	109	86	96	141
One Year Certificate	Business				1	
	Health	22	22	25	16	23
	Mathematics/Computer Science	1	1			
	Certificate Total	23	23	25	17	23
Total All Degrees		586	586	543	522	587

LSSU SELF STUDY 2011
 INSTITUTIONAL SNAPSHOT
 Student Retention and Program Productivity

Licensure Examinations

Athletic Training Board of Certification

Spring 2001 - August 2011

Number of Students who took test:	34
Number of Students who passed test:	33
Pass Rate:	97%

National Accrediting Agency for Clinical Laboratory Science

Since 1995

Number of Students who took test:	24
Number of Students who passed test:	22
Pass Rate:	92%

Michigan Commission on Law Enforcement Standards

2011

Number of Students who took test:	15
Number of Students who passed test:	15
Pass Rate:	100%

Nursing Board Exam

July 2010 - July 2011

Nursing Board Exam

Registered Nurses

Number of Students who took test:	45
Number of Students who passed test:	36
Pass Rate:	80%

National Council of Examiners for Engineering and Surveying (NCEES)

Michigan Licensing Exam

Computer Engineering

	<u>2010</u>	<u>2011</u>
Number of Students who took test:	1	0
Number of Students who passed test:	1	0
Pass Rate:	100%	

Electrical Engineering

	<u>2010</u>	<u>2011</u>
Number of Students who took test:	1	4
Number of Students who passed test:	1	4
Pass Rate:	100%	100%

Mechanical Engineering

	<u>2010</u>	<u>2011</u>
Number of Students who took test:	3	5
Number of Students who passed test:	3	4
Pass Rate:	100%	80%

Other Engineering

	<u>2010</u>	<u>2011</u>
Number of Students who took test:	2	3
Number of Students who passed test:	2	3
Pass Rate:	100%	100%

Mechanical-Mechanical Systems & Materials

	<u>2010</u>	<u>2011</u>
Number of Students who took test:	1	0
Number of Students who passed test:	1	0
Pass Rate:	100%	

Licensed Practical Nurse

Number of Students who took test:	20
Number of Students who passed test:	18
Pass Rate:	90%

Fire Fighter I & II

2011

Practical

Number of Students who took test:	37
Number of Students who passed test:	37
Pass Rate:	100%

Written

Number of Students who took test:	37
Number of Students who passed test:	36
Pass Rate:	97%

LSSU SELF STUDY 2011
 INSTITUTIONAL SNAPSHOT
 Faculty Demography

2009				2010			
Degree Level	Full-time	Part-Time	Total	Degree Level	Full-time	Part-Time	Total
Doctorate/Terminal	64	6	70	Doctorate/Terminal	61	3	64
Master's	49	19	68	Master's	50	21	71
Bachelor's	2	25	27	Bachelor's	2	19	21
Unknown	0	19	19	Unknown	0	20	20
Total	115	69	184	Total	113	63	176
Faculty Rank	Full-time	Part-Time	Total	Faculty Rank	Full-time	Part-Time	Total
Professor	28	1	29	Professor	25	0	25
Associate Professor	28	0	28	Associate Professor	28	0	28
Assistant Professor	47	3	50	Assistant Professor	45	1	46
Instructor	12	2	14	Instructor	15	1	16
Adjunct	0	63	63	Adjunct	0	61	61
Total	115	69	184	Total	113	63	176
Gender	Full-time	Part-Time	Total	Gender	Full-time	Part-Time	Total
Female	51	38	89	Female	50	34	84
Male	64	31	95	Male	63	29	92
Total	115	69	184	Total	113	63	176
Ethnicity	Full-time	Part-Time	Total	Ethnicity	Full-time	Part-Time	Total
Non-resident Alien	9	4	13	Non-resident Alien	8	8	16
Hispanic	0	2	2	Hispanic	0	1	1
American Indian	1	0	1	American Indian	0	1	1
Asian Pacific Islander	9	1	10	Asian Pacific Islander	8	1	9
White, Not Hispanic	96	61	157	White, Not Hispanic	97	52	149
Unknown	0	1	1	Unknown	0	0	0
Total	115	69	184	Total	113	63	176

LSSU SELF STUDY 2011
 INSTITUTIONAL SNAPSHOT
 Faculty Demography

2009 Classification of Instructional Programs	Highest Faculty Degree Earned				
	Doctorate/Terminal	Master's	Bachelor's	Unknown	Total
Agriculture/Natural Resources		1			1
Architecture/Engineering/Engineering Technology	6	4	1	1	12
Biological and Physical Science	22	3	3	1	29
Business	4	7	1	2	14
Communications/Communication Technology		2	2	3	7
Education/Library Science	2	2	1		5
Health		14	11	2	27
Humanities/Interdisciplinary	11	16	1	3	31
Law	3				3
Mathematics/Computer Science	7	4	4		15
Military Technology/Protective Services	6	4	1	3	14
Personal Services/Consumer Services/Fitness	1	5	1	4	11
Psychology/Social Sciences and Services	8	6	1		15
Total	70	68	27	19	184

2010 Classification of Instructional Programs	Highest Faculty Degree Earned				
	Doctorate/Terminal	Master's	Bachelor's	Unknown	Total
Agriculture/Natural Resources	1	1			2
Architecture/Engineering/Engineering Technology	6	4			10
Biological and Physical Science	18	3	2	3	26
Business	4	7	1	1	13
Communications/Communication Technology		3	3	2	8
Education/Library Science	2	2	1	2	7
Health		17	11	2	30
Humanities/Interdisciplinary	10	15		4	29
Mathematics/Computer Science	7	4	3		14
Military Technology/Protective Services	5	5		5	15
Personal Services/Consumer Services/Fitness	1	5		2	8
Psychology/Social Sciences and Services	8	5		1	14
Total	62	71	21	22	176

Classification of Instructional Programs	2009			2010		
	Female	Male	Total	Female	Male	Total
Agriculture/Natural Resources	0	1	1	0	2	2
Architecture/Engineering/Engineering Technology	0	12	12	0	10	10
Biological and Physical Science	11	18	29	10	16	26
Business	6	8	14	7	6	13
Communications/Communication Technology	4	3	7	5	3	8
Education/Library Science	5	0	5	6	1	7
Health	23	4	27	25	5	30
Humanities/Interdisciplinary	15	16	31	11	18	29
Law	1	2	3	0	0	0
Mathematics/Computer Science	9	6	15	8	6	14
Military Technology/Protective Services	1	13	14	1	14	15
Personal Services/Consumer Services/Fitness	9	2	11	7	1	8
Psychology/Social Sciences and Services	5	10	15	4	10	14
Total	89	95	184	84	92	176

LSSU SELF STUDY 2011
INSTITUTIONAL SNAPSHOT
Availability of Instructional Resources & Information Technology

Five general access labs (listed below) provide approximately 80 hours per week per lab of student access. Usage for the Learning Resource Center computer lab is monitored utilizing a card swipe check in system. The remaining labs are equipped with enough systems to accommodate peak usage, daily usage levels are not monitored, though access is restricted to individuals with a valid LSSU account.

- Learning Resource Center computer lab (76 computers)
- Cisler Rathskellar computer lab (24 computers)
- Library 211 computer lab (40 computers)
- Native American Center computer lab (6 computers)
- Norris Center computer lab (24 computers)

The Library has 30 computers located in the reference area for general student access.

There are approximately 244 computers in various department/classroom labs. Access to these labs is restricted to the students in the courses offered by the department.

Wireless network connections are available throughout the campus academic and administrative buildings, and all of the residence halls. The level of usage is monitored via real time status displays and DHCP logs. Network and Internet access is available to over 1200 devices a day on average for the academic and administrative buildings, and over 2000 devices a day on average for the residence halls.

Blackboard course management software is used for online student learning. There were 241 courses utilizing Blackboard for Fall 2010 semester.

LSSU SELF STUDY 2011
 INSTITUTIONAL SNAPSHOT
 Financial Data

	FYE <u>6/30/2009</u>	FYE <u>6/30/2010</u>	FYE <u>6/30/2011</u>
A. Actual Unrestricted Revenues			
Tuition and Fees (net)	\$ 16,736,565	\$ 17,016,324	\$ 18,726,967
State Appropriations	13,143,067	12,898,115	12,534,826
Investment Income	66,616	178,915	188,580
Contributions	1,981,112	2,021,210	2,307,098
Auxiliary	8,936,201	8,693,791	9,509,887
Other	645,423	981,342	1,031,157
Total	<u>\$ 41,508,984</u>	<u>\$ 41,789,697</u>	<u>\$ 44,298,515</u>
 B. Actual Unrestricted Expense			
Instructional/Departmental/Library	\$ 16,116,255	\$ 16,736,692	\$ 16,521,831
Student Services	2,525,912	2,600,163	2,696,621
Operation and Maintenance of Plant	4,837,455	4,670,424	4,892,947
Administration	6,007,448	5,227,237	5,480,891
Auxiliary	8,661,192	8,725,636	9,110,426
Other	298,339	241,160	351,195
	<u>\$ 38,446,601</u>	<u>\$ 38,201,312</u>	<u>\$ 39,053,911</u>
 C. N/A			